# CUSTOMER OPPORTUNITY COST CALCULATOR 

How do target customers answer these questions?
$X=$ Customer's current choice of solution $\quad Y=$ Entrepreneur's proposed replacement

| Question | Nature of Probe | Notes |
| :---: | :---: | :---: |
| What benefit are you seeking when you use X? | Find out usage (what they do) but go beyond to benefit (why?) | Your ultimate goal is to deliver a superior benefit. |
| How satisfied are you with X's delivery of the benefit? | Provide a satisfaction scale. | You are looking for dissatisfaction - that you can address. |
| Now that you know about Y, do you expect it would be better at delivering the benefit? | Yes-No question. Discard <br> "Don't Know's" and No's. | Screening for those who anticipate possible superior benefit. |
| How much better? | Scale of 2X-10X better. | Typically, users switch only for 2 X or more perceived improvement. (1.5X may suffice for an improvement on a current offering) |
| How much would you be willing to pay for Y ? | More, less or the same as X? | This is perceived willingness to pay. |
| Here's the order form with a price. Are you willing to pay right now? | Trying to make the willingness to pay more real via a current purchase commitment. | Sometimes, there is a gap between expressed willingness to pay and genuine commitment. |
| Is there anything you would want to improve about Y ? | Seeking any functional barriers to switching. | Aiming to identify any negative perceptions. |
| If that improvement were made, how much would you pay? | Ascertain if functional improvements would lower opportunity costs. | Elicits remaining perceived dissatisfactions with new offering. |
| Are there any other barriers to switching from $X$ that you can tell me about? | Are there any unspoken or tacit opportunity costs not yet revealed? | Opportunity costs include all barriers to switching, including inertia. |

