

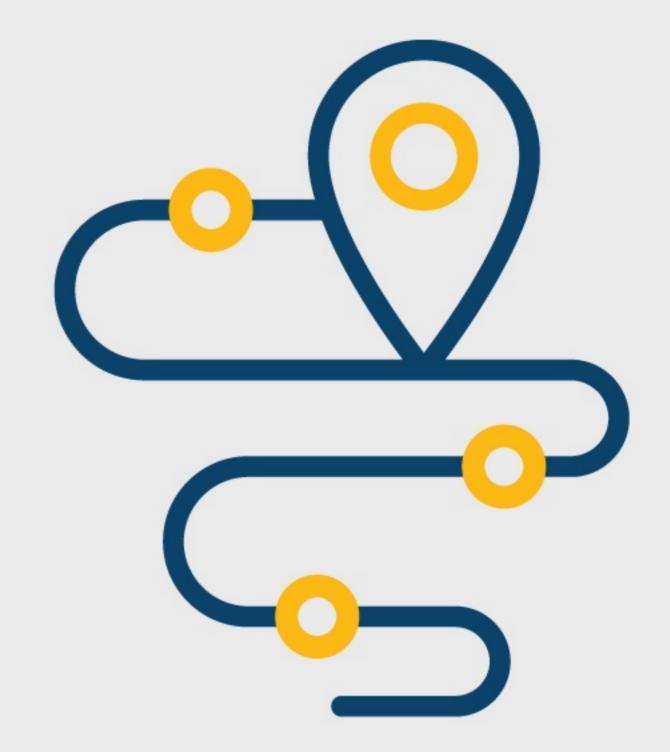
# Strategies For Entrepreneurs to Harness **EXTREME** Complexity

The entrepreneur in a dancing rugged landscape.

#### Dancing Landscape

### Strategy 1

From the perspective of my unique knowledge corridor, I believe I can see a peak and a path to get there.

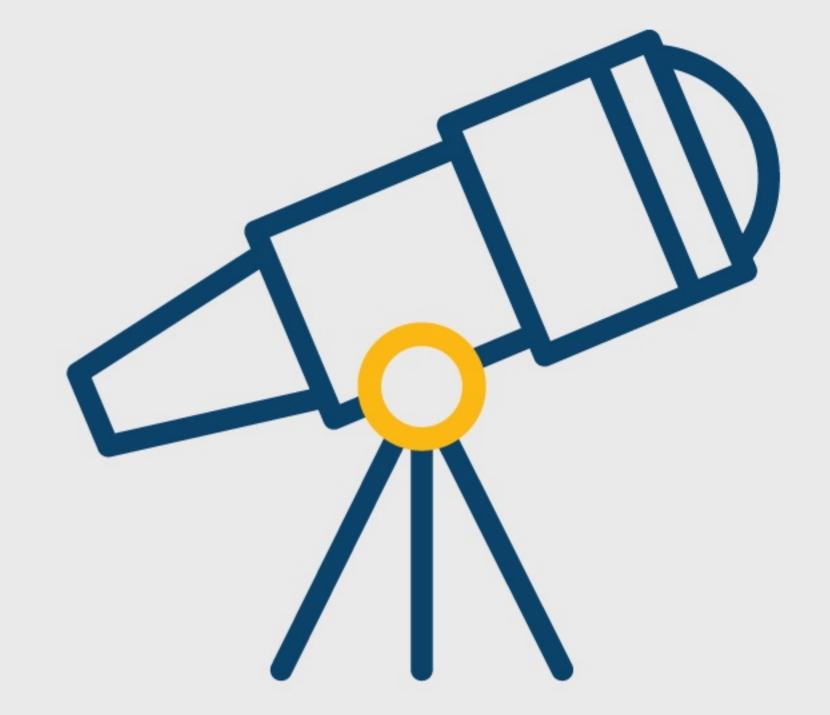


- Be humble: you may be wrong.
- Act fast: test, test, test to prove the peak and the path.
- Be agile: prepared to change or pivot when things change.
- ✓ Be aware of competition and fast followers and adjust accordingly.
  - Refine / redefine your niche to further differentiate.
- Build fortifying uniqueness around any peak you find.
  - Culture
  - Brand
- Build in continuous change and innovation.
- Assemble multiple peaks, reducing dependence on any single one.

#### Dancing Landscape

## Strategy 2

I have no idea where the peak is...



- Don't get trapped by hill climbing potential dead ends and navigation errors.
- ✓ Run multiple experiments small, medium and large.
- High speed of sorting through outcomes.
  - ▼ Big Pharma seeds multiple biotech startups, acquires winners.
- ✓ The customer need is the beacon:
  - Never fully understood.
  - Always changing.
  - The work of identifying it is never complete.
- There are no events (like product launches) only the continuous flow of searching and changing.

## DON Attempt To Plan; PURSUE Continuous Innovation!

